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MECHANISMS FOR DELIVERY

· · · · · · · · · · · · · · · · · · ·	Product		Brand	Sustainability	Business
	SERVICES		SERVICES	SERVICES	SERVICES
	Applied ResearchCustomer ExperienceUser Needs AnalysisCompeting Product AssessmentMarket analysisProduct Stds & ComplianceProduct Life CycleStrategy & DirectionProject Team & Reporting DefinitionDesign Targets & SpecificationsProject Structure & ScopeProject Costing & PlanningIntellectual PropertyRisk Assessment and ManagementAuditing Existing development process Assessing project risk profile ROIFRAMEWORKS & PROCESSESMavigator - Define and Validate your Product DevelopmentProneer - Create New Products and Improve Existing Products.		Applied Research Company & Product context Product Attributes & Benefits Product/Service Offer Strategy & Direction Brand Architecture Core Competency Brand Experience Identity Development Nomenclature (Naming System) Identity design & Development Brand Implementation Print & Advertising Web Development & Ecommerce Technical Documentation Installation and Assembly Instructions Audio Visual Material Web 2.0 & Social Networking	Introduction to Life Cycle Thinking Life Cycle Thinking - A Design Mindset Life Cycle Management - From product to Company Tools & Approaches - Implementing Change Applied Research Supply Chain Assessment Compliance & Stds Review Input/Output Investigation Product Life Cycle Competitor Benchmarking Data & Quantatative Assessment Goal & Scope Inventory Analysis Impact Assessment Product Visual Summary	 Supply Chain & Distribution Economic & Market Factors Sales & Revenue Projections Investment Developing Investment Prospectus Procuring/preparing for Investment Production Implications Production Impacts on Product Design Production Strategy Sales & Marketing Pitch Presentions Definition of Product/Service Offer
			FRAMEWORKS & PROCESSES	FRAMEWORKS & PROCESSES	FRAMEWORKS & PROCESSES
			Discover - Market & Communicate your product effectively Foundation - Create a commercially effective and robust brand platform	Horizon - Take your product sustainab to the next level	lity Realise - Turn your product into a business.

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Pioneer - Create New Products & Improve Existing Products

		I I I I	I I I				
TASK SEQUENCE	Plan	Research &	Generate	Concept	Embody		Commercialise
ASK SE	PLAN & CLARIFY	RESEARCH	CREATE	DEVELOP CONCEPTS	EMBODY & TEST	DEFINE & RESOLVE	DOCUMENT & PRODUCTIONISE
ТА	Clarify Company Industry Sector Product & Service Target Markets Define Goals & Vision Reporting Key Stakeholders Funding Mechanism Project Champion	Research Technical Consumer Economic Environmental Specify Vision & Objectives Structure & Scope Outline & Deliverables Users & Stakeholders Customer Requirements Technical Requirements Materials & Processes Manufacturing & Suppliers Supply Chain & Distribution Sales & Marekting Product offer Commuication Strategy Pricing Structure Std's, Compliance & Testing Life Cycle Management Risk & Management Scope Plan Estimate Resource Return	Generate A wide variety of possible system solutions Communicate The ideas in a coherent manner to all key stakeholders Assess The ideas and stakeholder feedback and document for approval to proceed	 Isolate & Identify Opportunities with the product system. Identify key streams for downstream development Search & Combine Across all streams for dominant themes and ideas. Review key ideas and where possible combine critical streams Evaluate Each potential solution against established criteria and scope outlined in the PDS document 	Develop The product system & technology. Embody ideas functionally & structurally Select & Make Prototype system & technology with effective function for testing & evaluation Refine And improve system & technology for consumer evaluation and testing. Evaluate against criteria established in the PDS document	 Fest Test system & technology, through external 'Method of Limits' trial with end consumers Evaluate Results & establish final amendments Resolve Tinal design specifications Documents for final costing Approve Final system & technology and specifications to proceed to commercialisation 	Specifications Develop detailed specifications for manufacture Transfer System & Technology into the supply chain Troubleshoot Areas where specifications and assemblies Sign Off All pre-production samples against specifications
DELIVERABLES	PROJECT CLARIFICATION	PDS PROCESS & DOCUMENT	GENERATE & COMMUNICATE	KEY IDEAS DEFINED	IDEAS REALISED & TESTER)	PRODUCTION
DELIVE	Prepare PDS propsal to scope first stage of project research to validation. Approve the Project Development and Validation phase.	Project Development Specification. Project Plans & Outlines. Detailed Cost Projections. Defined Project Structure. Risk Assessment. Review project & approve, amend or reject proposed outline.	Capture all ideas generated. Document full range of ideas covered. Assess Ideas Objectively. Communicate to key stakeholders.	Concept Development Exploration. Document the critical solution streams for consideration. Evaluate and select the key idea(s) to enter embodiment.	Embodiment Design Specification. Functional prototypes. Preliminary Performance Testing. Consumer Evaluation & Testing.	Full system testing. Full validated costing & Breakdowns. Final Approved Design & Specification. Approve final supply chain.	Pre-Production Trials. All technical specifications released to supply chain. QC and Approve all masters and approve all final Pre-Production for product.





Navigator - Define & Validate your Product Development Project

SEQUENCE	Planning	Research			Communicate
SKSE	PLAN & CLARIFY	RESEARCH	SPECIFY	SCOPE	COMMUNICATE
TA	Into the industry product context and market conditions that drive sales in the product category. This is deliberately broad to establish connections between the consumer, the product, the market and the distribution and sale of the product. The Project The Product The Company The Market The Consumer	Technical Define technical performance requirements and other technical factors such as Standards. Consumer Define the consumer and market trends to understand where the product category is moving and identify design opportunities. Economic Define the price points and margins along with other economic factors. Environmental Define product sustainability in the context of the product category using initial tool sets.	Should define the following: Goals Range Performance Programme Product Strategy Market Strategy	Plan Cost Resource Risk Payback	Present Discuss Assess Review Conclusions Decision
DELIVERABLES	CLARIFICATION Defined Project and its Objectives. Define and outline the Product, Service, or System. Detail Company Specific Information. Define the Markets. Identify the primary consumers/users.	RESEARCH Define Customer Requirements. Define Technical Requirements. Define Intended markets, investigate drivers and product positioning. Investigate competing product price points, performance levels and general attributes. Document Resource and/or material and production factors. Investigate Intellectual Property landscape. Investigate Intellectual Property landscape. Investigate Intellectual Property landscape. Investigate Environmental Aspects and Impacts. Research relevant standards and compliance issues for target markets.	DEFINITION Set Design Goals/Objectives. Define intended product item/range. Set Performance Goals. Set Technical Targets. Define testing & development programme. Define Product Life Cycle/Product System in relation to user groups. Define Product Functional Unit. Define Product Functional Unit. Define Product implementation strategy. Define the proposed market entry strategy. Establish enviornmental characteristics/targets.	SCOPE Project plan. Risk Assessment and Management. Financial Assessment (ROI, IRR, NPV). Resource Requirements. Provisional Costing.	COMMUNICATION Present the Documented PDS for review. Management review and clarification. Assessment of the project viability. v Decision to proceed, request further information or to stop.

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Discover - Market & Communicate Your Product Effectively

TASK SEQUENCE	Planning	Foundation		Identity		Experience		
SK SE	CLARIFYING	RESEARCH	STRATEGY	AURAL	VISUAL	MESSAGES	CONTENT	COLLATERAL
TA	Project Plan	Company Business history, Present situation, Long-term vision, Near-term mission, Business goals, Company values, Strengths & Weaknesses Products & Services Offerings & Attributes Market Supply chain & distribution, Market trends & dynamics, Marketplace, Traditional competitors, Non-traditional competitors, Opportunities & Threats Customers Customers want, Current customer perception, Demographics, Psychographics, Customer profile	Architecture Company, Product families, Products, Partners, Ingredient brands The Filter Attributes & Benefits Position Industry context, Product category, Category segment, Point of difference	Names Company & Products Taglines Company & Products	Logo Device Standard & Reversed Typefaces Display & Text Colours CMYK, RGB, Hexidecimal Design System Lines, Spacing, Framing	Key Messages The Story	Copy Promotional & Technical Imagery Photography, Diagrams, Renderings, Line-art Logos EPS, PNG, TIFF, GIF	Stationery Business cards, Letterhead, Faxhead, Envelopes Templates Environment Buildings, Signage, Vehicles Promotional Website, Sales presentation, Brochures, Company profile Technical Product manuals, Specifications
LES	PROJECT PLAN	FOUNDATION REPORT	STRATEGY DIAGRAMS	IDENTITY PRESENTATION	4	BRAND BOOK	ASSETS GUIDE	FINAL OUTPUTS
DELIVERABLES	All preliminary project management work & collection of company & product info which the company may already have.	An A4 report including all gathered research data. Also a diagram which hilights and summarises the key findings from each sector.	Diagrams of the company & product architecture, and its unique position in the market.	A presentation of the brand comessages and visual identity brand story. All visual compor device, typefaces, colours and ties it all together.	presented as a complete nents specified including logo	This is the distillation of the product attributes, and customer benefits, resulting in strong succinct key messages.	A document explaining the use of all brand assets. Accompanied by all assets supplied to client in useable formats on disc.	The agreed final media outputs which will present and sell the product, service or company in the best light to the customer.



Horizon - Sustainability for the Real World

Educate & Clarify

INTRODUCTION TO LIFE CYCLE THINKING

Workshop Session

A critical part of starting down the road of sustainability is introducing your team and your company to life cycle thinking.

Life Cycle Thinking

A design mindset: Investigate and define yuour core product function, document the existing product life cycle, identifying problems and opportunities. Then redefine the product system - designing a new life cycle.

Life Cycle management

From product to company: Explore the application of LCM within your company, creating an environmental policy, a set of strategic priorities, objectives and targets that you can apply to your company.

Tools & Approaches

Implementing change: Understand environmental tools and approaches and where in the development process they can best be used.

Investigate & Define

RESEARCH & QUALITATIVE ASSESSMENT

SUPPLY CHAIN ASSESSMENT

Develop and visual view of your supply chain and evaluate options for reducing your footprint

COMPLIANCE, LABELING & STANDARDS INVESTIGATION

Create a clear view of the market your in, and ensure that your environmental assessments can clearly position your product with the key standards in the markets you operate.

INPUT OUTPUT INVESTIGATION

Understand in clear terms the inputs and outputs of your processes before you undertake a full assessment, review areas that are opportunities for improvement and problems that can be practically dealt with.

COMPETITOR REVIEWS

Benchmark and learn from the leaders in your industry and sector, identify areas where they have focussed and why.

Analyse & Assess

DATA ASSESSMENT & QUANTITATIVE ANALYSIS

LIFE CYCLE ASSESSMENT

GOALS & SCOPE

Define the goal and scope of your Quantitative study. Define what your company wants to achieve and get out of the study. Evaluate the scope and ensure there is available inventory data, or the ability to research data.

Define the boundary of your study, and any key considerations for the study.

Define the impact categories you will use during assessment and you will focus on.

INVENTORY ANALYSIS

Either find a relative database or create new Life cycle inventory data for detailed assessment.

IMPACT ASSESSMENT

Undertake the assessment based on the LCI data and report. Evaluate scenarios for different product alternates

PRODUCT VISUAL SUMMARY

Use impact assessment data to create visual assessments to be used for internal teams and decision makers

DEFINE KEY ENVIRONMENTAL PERFORMANCE INDICATORS (KEPIS)

Translate results into simple usable $\ensuremath{\mathsf{KEPI}}\xspace's$ for design and development teams.

DETAILED ASSESSMENT, RESULTS & KEPI'S

A developed Life Cycle Inventory for your product The environmental impacts assessed and reported Defined Key Environmental Performance Indicators (KEPI) for ongoing product improvement and development teams.



DELIVERABLES

Document your future life cycles Create a map of your environmental issues now, and into the future Develop an effective Environmental Policy Prioritise the key environmental goals of your company Determine Objectives and Targets Understand and determine what tools are best for your company

WORKSHOP WITH KEY MANAGEMENT

Define your key products Core function

COMPILED RESEARCH REPORT

An visual map of your supply chain, and assessment of key areas for improvement relative to product structure

Select the key compliance and standards that need to be met and exceeded. Identify gaps in existing product information

A detailed input/ouput assessment

A detailed review of industry leading products and brands.

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Capital

the business.

Realise - Turn your Product Into a Business

Business

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The Problem or Need

Opportunity

The Market

The customer/target m

The Product Opportun

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approach to marketing.

and the key channels to market, and the key

 Channel to W your solution directly addresses the problem or need from the customers perspective. What is your value proposition. Channel to Market What channel to market works the most effectively with the product category, outline options and define preferred option. Marketing Approach What marketing approach work best in the market to the specified consumers. Where do they go to access information on purchase. 	How will the product be laur selected channel to market. will assist to drive sales proj- with a clear rationale. Business Milestones What are the key milestones during and post launch. Set r and actions. Partnerships/Alliances Outline any key alliances or p
SECTION ONE	SECTION TWO
The first section of the business development focusses on what the opportunity is and presents it from the customers perspective.	How does the business inter of the opportunity. What are for the business to deliver or

DEFINING THE NEED	DEVELOPING THE BUSINESS	DEFINING THE FEATURES	DEFINE MANAGEMENT	OUTLINE THE INVESTMENT
<section-header> The Problem or Need Clearly define and support the problem /need associate with the product or technology. The Market Clearly define the market for the product or service in a focussed manner. The customer/target market As specifically as possible, define who the product is being sold too and how they purchase. Dhe Product Opportunity Outline how your solution directly addresses the problem or need from the customers perspective. What is your value proposition. Channel to Market What channel to market works the most effectively with the product category, outline options and define preferred option. Marketing approach work best in the market to the specified consumers. Where do the yo to access information on purchase. </section-header>	 Product Structure Define the structure of the product system and schematically how it operates at a market/ consumer level. Market Introduction/Mechanism Create a credible strategy for entering the market. Outline product structure rollout into specified markets. Product Development Schedule What is the strategy to consolidate, develop and refine the product further post market launch. Market Introduction/Mechanism How will the product be launched through the selected channel to market. A clear outline here will assist to drive sales projections accurately with a clear rationale. Business Milestones What are the key milestones for the business during and post launch. Set measurable goals and actions. Partnerships/Alliances Outline any key alliances or partnerships. 	 Product/technology Clearly define the product or the technology Outlining all key points of difference. Evidence Demonstrate product efficacy objectively. Standards & Compliance What compliance and standards factors are important in the specified markets for this product. Intellectual Property Define the trademark, design and patent protection and/or outline any trade secrets which protect the product from easy replication. Future technologies What future technologies have been Competitor Analysis Competitive Advantage 	 Company Vision Lay out an aspirational achievable target for your team to subscribe to and focus on. Management & Team Define the team that will deliver the programme and identify new resources that may be required to deliver the business milestones. Governance Specify the organisational structure. Financials Projected Unit Sales and Sales Sales Rationale Projected 5 Year P&L Statement 	 The Offering Outline the required level of investment and what is being offered for the investor. Investor profile What type of investor are you looking for and how would they ideally interface and contribute to the business. Capital Requirements Define the capital requirements against the milestones. Capital Structure What will the shareholding and structure look like? Projected Growth In revenue and company value Proposed Exit Strategy How will investors enter and exit the business, are there logical points or targets for this.
SECTION ONE	SECTION TWO	SECTION THREE	SECTION FOUR	SECTION FIVE
The first section of the business development focusses on what the opportunity is and presents it from the customers perspective. It defines how the products are purhased	How does the business intend to take advantage of the opportunity. What are the key milestones for the business to deliver on the potential opportunity.	A chance for the features and the product and technology to get fully described. Prove the product is effective and and describe what intellectal property exists to	Who are the key people for the business and how will the business be operated and governed. What are the sales projectsions and what	What investment is being sought, and how will the capital be used. What returns are projected for the investor and how can they effectively enter and exit

protect the investment and the businesses

competitiveness

Technology

Structure

are these based on?

perform.

How is the company projected to